



UW Health Strategic Planning Retreat

September 21, 2016, 5:00 – 8:30 PM

Dining Room, First Floor, Fluno Center, 601 University
Avenue, Madison, WI

UW Health Strategic Planning Retreat - September 21, 2016

Agenda

-
- 5:00- 6:00 PM **I. Social Hour**
-
- 6:00- 7:00 PM **II. Welcome Remarks & Dinner**
Dr. Robert Golden, Chair, UWHCA Board of Directors & Dean, UWSMPH
-
- III. Closed Session**
- Motion to enter into closed session pursuant to Section 19.85(1)(e), Wisconsin Statutes, for the discussion of confidential strategic planning matters, which for competitive reasons require a closed session; pursuant to Section 146.38, Wisconsin Statutes, for the review of services of health care providers; and, pursuant to Section 19.85(1)(g), Wisconsin Statutes, to confer with legal counsel regarding these and other matters.
-
- 7:00- 8:15 PM **IV. Presentation - "Transforming the Academic Health System"**
Mr. Ron Charpentier, SVP Health Strategy & Mr. Maki O'Connell, Chief of Staff, The Advisory Board
- Attachment - Mr. Ron Charpentier's Bio Page 3
-
- 8:15- 8:30 PM **V. Closing Remarks**
Dr. Alan S. Kaplan, CEO, UW Health
-
- 8:30 PM **VI. Adjourn**
-
- VII. FYI Attachments**
- FYI Attachment A - UWHCA Board of Directors Page 4
- FYI Attachment B - UWMF Board of Directors Page 6
- FYI Attachment C - UW Health Council of Chairs Page 8
- FYI Attachment D - UW Health Senior Leadership Council Page 10

**Ron Charpentier, MBA**

Senior Vice President
25+ Years of Experience
Nashville, TN

Ron Charpentier, MBA, brings 25 years of health care and professional experience to his role as Senior Vice President of the Advisory Board. In this role, Mr. Charpentier focuses on multiyear, transformational partnerships with large health systems and academic medical centers. These transformational partnerships include a variety of solutions including strategy, medical group management, network development, IT optimization, revenue cycle, margin improvement, technology solutions and payment transformation, as well as population health, clinical integration and care variation services.

Previously, Mr. Charpentier served as Consultant for FFL Partners in San Francisco, where he developed the business thesis for a targeted \$250 million equity investment in a physician practice and population health management company. In this role, he designed an innovative affiliation structure and development plan, while also identifying acquisition targets.

Prior to this work, Mr. Charpentier was a Founder and Executive Vice President, Operations, of BreatheAmerica Inc., in Nashville, Tennessee. In this role, he directed the operations of outpatient allergy and airway disease centers. During his tenure, he helped the company grow from a startup to a multistate, care management company. Following eight years in the role, he acted as Interim CEO, during which time he led the company's infusion division, as well as the airway disease centers.

Mr. Charpentier was also a Consultant for Pivot Health in Nashville, Tennessee, prior to its acquisition by the Advisory Board. Among his key engagements were his roles as Interim CEO for a large multispecialty group in Pennsylvania and as the architect and facilitator for the merger of two independent radiology groups in Sacramento, California. Prior to this, Mr. Charpentier also served as Chief Operating Officer for Diagnostic Imaging, a national outpatient imaging company in Minneapolis, Minnesota; Chief Administrative Officer of Harbin Clinic, the flagship multi-specialty clinic for PhyCor, as well as Vice President of Development for both PhyCor and Rebound in Nashville, Tennessee.

Mr. Charpentier holds a Master of Business Administration in finance and marketing from the Robert H. Smith School of Business at the University of Maryland in College Park, Maryland. He earned a Bachelor of Arts in behavioral science from California State Polytechnic University in Pomona, California.

UW Hospital and Clinics Authority Board of Directors

Rebecca Blank

Chancellor UW-Madison
Ex-Officio, UWHCA Board Member

Patricia Brady

Non-voting member of UWHCA Executive Committee

Lee Faucher, MD

President, UWHCA Medical Board

Robert Golden, MD

Dean, UWMSPH, Chair
Ex-Officio, UWHCA Board Member

Thomas Grist, MD

Chair, Radiology
UWHCA Board Member: Chancellor Appointee

Michael Heifetz

Wisconsin Department of Administration
Ex-Officio UWHCA Board Member: Secretary of Department of Administration Delegate

Tim Higgins

Board of Regents
UWHCA Board Member: President of Board of Regents Appointee

Andrew Hitt

UWHCA Board Member: Governor Appointee

Representative Dale Kooyenga

Joint Committee on Finance
UWHCA Board Member: Co-chair of Joint Committee on Finance Delegate

John Litscher

UWHCA Board Member: Governor Appointee

John Matsumura, MD

Department of Surgery
Non-voting member of UWHCA Executive Committee

Janice Mueller

Board of Regents
UWHCA Board Member: President of Board of Regents Appointee

Senator Luther Olsen

Joint Committee on Finance

UWHCA Board Member: Co-chair of Joint Committee on Finance Delegate

Richard Page, MD

Chair, Department of Medicine

Non-voting Member of UWHCA Executive Committee

Drew Petersen

Board of Regents

UWHCA Board Member: President of Board of Regents Appointee

Lisa Reardon

UWHCA Board Member: Governor Appointee

Pablo Sanchez

UWHCA Board Member: Governor Appointee

Linda Scott, PhD

Dean, UW-School of Nursing

UWHCA Board Member: Chancellor Appointee

Gary Wolter

UWHCA Board Member

David Ward

UWHCA Board Member: Governor Appointee

University of Wisconsin Medical Foundation Board of Directors

Jennifer Alexander
Public Board Director

Ronald Anderson
Public Board Director

Patricia Brady
Public Board Director

Robert Flannery
UWMF Chief Administrative Officer
& Chief Financial Officer

Ben Graf MD
Department of Orthopedics & Rehabilitation
Faculty Director

Nizar Jarjour MD
UWMF President

Alan Kaplan MD
UW Health CEO
Ex Officio – UWMF Board Chair

Jon Matsumura MD
Department of Surgery
Faculty Director

Stephen Nakada MD
Department of Urology
Department Chair Director

Richard Page MD
Department of Medicine
Department Chair Director

Laurel Rice MD
Department of Obstetrics/Gynecology
Department Chair Director

William Schwab MD

Dept of Family Medicine and Community Health
Faculty Director

Frederick Wenzel

Public Board Director

UW Health Council of Chairs

Michael Bentz, MD

Department of Surgery
Interim Department Chair Director

Robert Dempsey, MD

Clinical Chair
Department of Neurological Surgery

Robert Flannery

Chief Administrative Officer & Chief Financial Officer
Ex--Officio

Andreas Friedl, MD

Clinical Chair
Department of Pathology & Laboratory Medicine

Valerie Gilchrist, MD

Clinical Chair
Department of Family Medicine & Community Health

Robert Golden, MD

UWSMPH Dean
Ex-Officio

Thomas Grist MD, COMMITTEE CHAIR

Clinical Chair
Department of Radiology

Azita Hamedani, MD, MPH

Clinical Chair
Department of Emergency Medicine

Paul Harari, MD

Clinical Chair
Department of Human Oncology

Ned Kalin, MD

Clinical Chair
Department of Psychiatry

Alan Kaplan, MD

UW Health CEO
Ex-Officio

Stephen Nakada, MD
Clinical Chair
Department of Urology

Richard Page, MD
Clinical Chair
Department of Medicine

Robert Pearce, MD, PhD
Clinical Chair
Department of Anesthesiology

Laurel Rice, MD
Clinical Chair
Department of Obstetrics/Gynecology

Kathleen Shannon, MD
Clinical Chair
Department of Neurology

Ellen Wald, MD
Clinical Chair
Department of Pediatrics

Gary Wood, MD
Clinical Chair
Department of Dermatology

Terri Young MD, MBA
Clinical Chair
Department of Ophthalmology & Visual Sciences

Thomas Zdeblick, MD
Clinical Chair
Department of Orthopedics & Rehabilitation

UW Health Senior Leadership Council

Elizabeth Bolt

SVP, System Chief Administrative Office

Mike Dallman

SVP, Chief Strategy Officer & President, University Health Care, Inc.

Jocelyn DeWitt

SVP, Chief Information Officer

Bob Flannery

SVP, Chief Financial Officer

Bill Gorski, MD

President, Swedish American Health System

Azita Hamedani, MD

Clinical Chair, Department of Emergency Medicine

Beth Houlahan

SVP, Patient Care Services & Chief Nursing Officer

Jonathan Jaffery, MD

SVP, Chief Population Health Officer & President, UW Health ACO

Nizar Jarjour, MD

SVP, Chief Academic Integration Officer & President, UW Medical Foundation

Alan Kaplan, MD

CEO, UW Health

Stephen Nakada, MD

Clinical Chair, Department of Urology

Teresa Neely

SVP, Chief Ambulatory Officer

Pete Newcomer, MD

SVP, Clinical Services & System Chief Medical Officer

Ron Sliwinski

SVP, System Hospital Operations & President, University Hospital

Roland Vega, MD

Faculty, Department of Surgery

Kelly Wilson
SVP, Chief Legal Counsel